| | Social Services – In Year action plan 2024/2025 | | | | | | | |
|----|---|---------------------------------------|---|------------------------|--|--|--|--|
| No | No Maximise income | | | | | | | |
| | Description | Client Groups | Savings | Impact Assessment | | | | |
| 1 | Use the classification of 'temporary care' for people moving to D2RA beds instead of treating step down care as 'Short Term Care'. People will then be financially assessed and charged under the Residential charging framework instead of the domiciliary framework which is capped at £100 a week. | Older people | Domiciliary cap is £100. Residential cap is £762.01 On average there are 622 people supported a year in short term care arrangements (up to 8 weeks). Income will be based on individual financial assessment | Red Public & Health | | | | |
| 2 | Complete a financial review of people currently assessed as 'Nil Payers' to establish if their finances have changed and they can now make a financial contribution to their care | All adults except mental health | Any contributions will be aligned to individual financial assessment | Green | | | | |
| 3 | Introduce Charging for AMHP Assessment for other local authorities | Mental Health | Very small numbers and saving will be modest <£1k | Green | | | | |
| 4 | Review of CHC and CC processes across all services | All Groups | This is unlikely to deliver quick saving given processes involved in making claims/ resolving disputes | Green | | | | |
| 5 | Review Charging Policy to maximise income | All Groups | Opportunity to review further approaches, unlikely to deliver significant in years savings | Amber | | | | |

| No | Support people to access their own resources | | | | | |
|----|---|--|--|----------------------|--|--|
| | Description | Client Groups | Savings | Impact Assessment | | |
| 6 | Review our service offer in line with the SSW(W)Act introducing a 'Framework of Support' which has a clear focus on access personal, family and community resources | All | Development and implementation of more defined and tighter eligibility, reducing | Amber | | |
| 7 | Revised offer to be applied to all new referrals | All | additional service demand | Amber | | |
| 8 | Introduce the 'Framework of Support' into refocused review and reassessment processes | All | Review and where appropriate reducing existing service provision | Red | | |
| 9 | Raise awareness of small aids available for private purchase | Disabled adults and children Older People | Cost avoidance through demand management | Amber | | |
| 10 | Review delivery model for low value equipment | Disabled adults and children Older People | Cost avoidance through demand management | Amber | | |
| 11 | Retain a core meal and snack provision in our 3 Residential Homes with additional snacks such as chocolate bars and crisps being available through a resident and visitor 'tuck shop' | Older People | If implemented from January 2025 could save £15k | Red | | |
| 12 | Invite Education colleagues to attend the daily Safeguarding Hub | Children & Families | Cost avoidance through demand management | Green | | |
| 13 | Review the Exit From Care Strategy to step children down from statutory services where safe and appropriate | Children & Families | Cost avoidance through demand management | Green | | |
| 14 | Review back office and authorisation processes for expenditure to support people through pre-paid cards | Children & Families | Cost avoidance through demand management | Green | | |
| No | Right size care packages | | | | | |

| | Description | Client Groups | Savings | Impact |
|----|---|---------------|-----------------------------------|------------|
| 15 | World with Dans Core Drewiders to identify where some and | A al 1±0 | Doductions based on assessed | Assessment |
| 15 | Work with Dom Care Providers to identify where care and | Adults | Reductions based on assessed | Green |
| | support can be appropriately decreased | | need | _ |
| 16 | Review and where appropriate reduce Double Handed Dom Care Packages | Adults | Reductions based on assessed need | Amber |
| 17 | Rightsizing review of LD Supported Living care packages | Learning | Reductions based on assessed | Amber |
| | | Disability | need | |
| 18 | Review and reduce respite offer where appropriate aligned to | Learning | Reductions based on assessed | Red |
| | need | Disability | need | |
| 19 | Increase use of Telecare Equipment and Technology | All Groups | Cost avoidance | Green |
| 20 | Review back office processes around Direct Payments | All Groups | Cost avoidance | Green |
| 21 | Reduce direct payment funding from 6 week to 4 week credits | All Groups | One off saving of moving from a | Green |
| | | | 6 week top a 4 week permissible | |
| | | | allowance | |
| 22 | Evaluate the D2RA Model operating at Marleyfield House Care | Older People | Cost avoidance | Amber |
| | Home and identify potential savings | | | |
| No | Efficient commissioning | | | |
| | Description | Client Groups | Savings | Impact |
| | | - | _ | Assessment |
| 23 | Review process for using Block Booked Beds (BBB) | Adults | Cost avoidance | Amber |
| 24 | Ensure all Dom Care Package Retainers cease after 2 weeks | Adults | Cost avoidance | Amber |
| 25 | Broker representation at Top-Up Panel to challenge and ensure consistency of approach | Older people | Cost avoidance | Green |
| 26 | Review the pathways from hospital to home | Adults | Cost avoidance | Amber |
| 27 | | Adults | | |
| 21 | Review the Hospital Discharge Process for independent providers | Aduits | Cost avoidance | Green |

| 28 | Review of OP and Disability Panel Process | Older people and disabled adults | Cost avoidance | Amber |
|----|---|--|---|----------------------|
| 29 | Support use of CareCubed across all services for High Cost/Low Volume placements initially, as well as other high cost placements | All groups | Cost avoidance and reduction in care packages | Red |
| 30 | Refine governance processes for accessing legal advice | Children and families | Cost avoidance | Green |
| 31 | Review all UASC post 18 individuals and reduce support in line with need | UASC | Cost saving of £100 pw for 22 UASC's - saving of £44k | Green |
| 32 | Return all unused or no longer required IT equipment and Mobile Phones to reduce costs | None | Cost avoidance | Green |
| No | Exit strategy for agency staff | | | |
| | Description | Client Groups | Savings | Impact Assessment |
| 33 | Review team structures | Children and families | Cost avoidance | Green |
| 34 | Review of all cases | Children and families | Cost avoidance | Green |

Date: 6 October 2024

| | Streetscene & Transportation – In Year action plan 2024/2025 | | | | | | |
|----|--|-----------------|----------------------------------|-------------------|---|--|--|
| No | Description | Category | Notes | Cost reduction £m | Impact Assessment (RAG) | | |
| | Service Delivery | | | | | | |
| 1 | Revise security arrangements for Alltami depot, HRC sites and Brookhill landfill to a monitored CCTV with reactive keyholder service instead of nightly security guard/dog handler patrols | Cost avoidance | Reduced. Annual saving of £75k | £0.075 | Green. Already actioned and deliverable in-year | | |
| 2 | Maximise income / cost recovery from in- house construction service | Maximise income | Income target required | £0.120 | Amber. Dependent upon grant funding and work being awarded in-house | | |
| 3 | Maximise NMWTRA income and cost recovery | Maximise income | Income target required | £0.100 | Amber. Dependent upon NMWTRA funding | | |
| 4 | Review of additional hours, overtime through HFX rostering system | Cost avoidance | Underway. | £0.100 | 1% reduction in sickness absence (agency saving) | | |
| 5 | Vehicle wash improvements - capital funding granted to replace the vehicle wash system at Alltami depot, which will reduce the monthly revenue costs for disposing waste water (estimated to be costing £6k per month) | Cost avoidance | 95% complete. Annual saving £60k | £0.060 | Green. Scheme is underway and on track for completion by March 2025 | | |
| 6 | Move to 5-day shift pattern Mon-Fri (instead of 4-day shift pattern) on sweepers, gully emptying vehicles, highways operations (subject to consultation and agreement with employees and TUs) | Cost reduction | Saving of 2 operatives | £0.070 | Subject to agreement with employees and TUs | | |

| | Highway Network | | | | |
|----|--|-------------------------|---|--------|---|
| 7 | Close public conveniences over the winter period from December to March | Cost avoidance | Close for 4 months | £0.030 | Red. Likely to receive complaints and objections. Likely to have contractual implications |
| 8 | Part-night lighting / switch off further lights in low populated areas, such as industrial estates | Cost avoidance | Delivered and actioned | £0.050 | Amber. May generate complaints. Night-time economy impact and safety critical. Energy costs still likely to increase on all remaining assets |
| 9 | Fleet efficiencies following insourcing | Efficient commissioning | Some benefit from sale of old plant and vehicles below the value of £10k and review of demand plans | £0.700 | Amber. Further work required to confirm efficiencies |
| | Transportation | | | | |
| 10 | Local bus re-procurement / service changes to Service 5 (Mold-Buckley-DIP) to curtail the service at DIP in order to meet the budget | Efficient commissioning | Already received support from EOSC to implement | £0.270 | Green. Cabinet approval 15.10.2024 to implement service changes to achieve the reduction in cost |
| | Waste Strategy | | | | |
| 11 | Re-procurement of waste disposal contracts to achieve better rebate rates | Efficient commissioning | Work already underway to reprocure glass and wood. | £0.050 | Green. Procurement underway for glass and wood. Bulky waste to follow. (potential income could be offset with falling rebate rates for plastic/metal) |
| | | | TOTAL | £1.625 | |

| | Housing and Communities – in year action plan 2024/2025 | | | | | | | | |
|----|---|--|-------------------|---|----------------------|--|--|--|--|
| No | No Housing Support | | | | | | | | |
| | Description | Client Groups | Timescales | Savings | Impact Assessment | | | | |
| 1 | Increase the use of HRA properties by a minimum of five additional units for 3 bed house shares | Single people requiring temporary accommodation | Quarter 4 2024/25 | Increased use of alternative properties to hotels and bed and breakfast accommodation will support cost mitigation options to the service. £13,959 per unit £69,795 in total £58,836 full year saving per unit. | Red | | | | |
| 2 | Leasing nine bed HMO | Single people requiring temporary accommodation | Quarter 4 2024/25 | Increased use of alternative properties to hotels and bed and breakfast accommodation will support cost mitigation options to the service. £61,617 per quarter | Red | | | | |

| | | | | £246,868 full year | |
|---|--|---|-------------------|---|-------|
| | | | | savings. | |
| 3 | Ten STORI leased properties (eight to come online by the end of the financial year) | Families requiring temporary accommodation. | Quarter 4 2024/25 | Increased use of alternative properties to hotels and bed and breakfast accommodation will support cost mitigation options to the service. £76,620 per quarter £306,480 full year savings. | Red |
| 4 | Partial new staffing structure in place which will aim to increase HB and service charge recovery and support delivery of the options set out in the report. | | Quarter 4 2024/25 | Improved housing prevention, increased housing benefit recovery rates. | Red |
| | Housing Programmes | | | | |
| 5 | TACP grant funding to purchase new HRA properties (Flintshire has been notionally allocated £2,943,208 for 2024/25). | Those requiring temporary accommodation. Those requiring move on accommodation | Quarter 4 2024/25 | Total number of property acquisitions in 2023/24 were 15. The speed of these coming through will further impact of mitigation of cost pressures. | Amber |

| | Travellers and refugees | | | Additional funding has been allocated for 2024/25 and it is anticipated that 6 new properties will come online in 2024/25 (out of an expected total of 17 acquisitions). | |
|---|--|-------------------------|-------------------|--|-------|
| 6 | Reduce the costs from the utility provider and maximise the income generated for the Riverside Site. | Gypsy and Travellers | Quarter 4 2024/25 | Reduction in budget pressure | Amber |
| | Welfare Reform | | | | |
| 7 | Reduction in current earmarked reserve amount. | | Quarter 3 2024/25 | Reduction of the current earmarked reserve for Welfare Reform. This will be for one year only. There is a potential risk if HSG funding changes. | Green |

Date: 17 October 2024